



## NOAA BALANCED SCORECARD

| DOC Themes                | DOC Goals  | DOC Objectives  | NOAA Objectives   | NOAA Office   | NOAA Measures  | Special Project   |
|---------------------------|--|---|---|---|--|---|
| SCIENCE AND INFORMATION   | Generating and communicating new, cutting-edge scientific understanding of technical, economic, social and environmental systems | 13. Enhance scientific knowledge and provide information to stakeholders to improve innovation, support economic growth and improve public safety                                 | A holistic understanding of Earth's system  | Office of Atmospheric Research                                  | Number of NOAA peer-reviewed papers published  | Status of key research projects (focus on Deepwater)      |
|                           |  | 14. Improve understanding of the US economy and environment by providing timely, relevant, trusted and accurate data and services that enable entities to make informed decisions | Accurate and reliable data from sustained and integrated earth observing systems                | National Environmental Satellite, Data, and Information Service | Percent of NOAA-managed satellite data processed and distributed within targeted time  | JPSS Key Milestones<br>Geostationary Satellite Milestones |
|                           |  | 15. Enhance weather, water, and climate reporting and forecasting   | Reduce loss of life, property, and disruption from high-impact events                           | National Weather Service  | Aviation Forecast (%) Accuracy of Ceiling/Visibility (1 mi/500 ft to less than 3 mi/1000 ft)—GPRA<br><br>Aviation Forecast (%) False Alarm Rate for Ceiling/Visibility (3 mi/1000 ft or less) —GPRA        | Status of NextGen   |
| ENVIRONMENTAL STEWARDSHIP | Promote economically sound environmental stewardship and science and help drive growth of blue and green                         | 16. Support climate adaptation and mitigation   | Mitigation and adaptation efforts supported by sustained, reliable, and timely climate services | Climate Service   | Number of regionally focused climate impact and adaptation studies communicated to decision makers—GPRA (tracked bi-annually)<br><br>Percentage growth in number of unique visits to NOAA's Climate Portal | Status of NOAA Climate Service Implementation             |



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|            | businesses |   | Improved understanding of the climate system and the impacts of a changing climate        |                                   | Error in Global Measurement of Sea Surface Temperature--GPRA  |  |
|            |            | 17. Develop sustainable and resilient fisheries, habitats, and species                | Recovered, rebuilt, and sustained living marine resources                                 | National Marine Fisheries Service | Ensure that all 46 Federal fishery management plans have required catch limits to end overfishing in place by the end of 2011—HPPG<br><br>The Fish Stock Sustainability Index — HPPG & GPRA | Catch Share Policy Implementation  |
|            |            |   | Healthy habitats that sustain resilient and thriving marine resources and communities     |                                   | Number of habitat acres restored—GPRA   |  |
|            |            | 18. Support coastal communities that are environmentally and economically sustainable | Resilient coastal communities that can adapt to the impacts of hazards and climate change | National Ocean Service            | Number of Communities that utilize Digital Coast  | Status of National Ocean Policy and Coastal and Marine Spatial Planning Framework Implementation |
|            |            |   | Comprehensive ocean and coastal planning and management                                   |                                   | Initial datasets processed for Integrated Ocean and Coastal Mapping seafloor/water column mapping data products   |  |
|            |            |   |   |                                   |   |  |



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| CUSTOMER SERVICE          | Create a culture of outstanding communication and services to our internal and external customers | 19. Provide streamlined services and single point of contact assistance to customers through better interaction and communication utilizing Commerce Connect, partnerships, branding, and other means of stakeholder involvement | Integrated services meeting the evolving demands of regional stakeholders | Office of Communications                | Improvement in NOAA's American Customer Satisfaction Index (ACSI) score for the NOAA homepage   |  |
|                           |   | 20. Promote information access and transparency through technology, understanding customer requirements, and creating new data products and services that deliver added value to customers                                       | A modern IT infrastructure for a scientific enterprise                    | Office of the Chief Information Officer | Increase in number of tools NOAA makes available on open.gov/data.gov<br><br>Increase in number of unique data layers and data sources added to Geoplatform.gov | Deepwater Geoplatform.gov<br>Status of Gulf Response |
|                           |   | 21. Provide a high level of customer service to our internal and external customers through effective and efficient Department functions with empowered employees  | Integrated services meeting the evolving demands of regional stakeholders |   | TBD   |  |
| ORGANIZATIONAL EXCELLENCE | Create a high performing organization with integrated, efficient and effective service delivery   | 22. Strengthen financial and non-financial internal controls to maximize program efficiency, ensure compliance with statute and regulation, and prevent waste, fraud and abuse of government resources                           | Sound life-cycle management of capital investments                        | Financial Policy & Compliance           | Percent Corrective Action Plans completed (A-123 and KPMG)  |  |
|                           |   | 23. Reengineer key business processes to increase efficiencies, manage risk, and strengthen effectiveness  | A modern IT infrastructure for a scientific enterprise                    |   | Percentage of existing contracts aligned under NOAALink<br><br>Number of tasks added to NOAALink contracts  |  |



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|            |           |  |                 | Office of the Chief Information Officer | <p>The number of IT product standards adopted</p> <p>The amount of commodity IT spending savings</p> <p>The amount of contract reductions (through contract consolidation, use of existing acquisition vehicles, use of shared services, etc.)</p> <p>The level of efficiency/productivity improvement</p>   |                            |
|            |           | 24. Create a IT enterprise architecture that supports mission-critical business and programmatic requirements, including addressing cyber security threats |                 | Office of the Chief Information Officer | <p>Percent completion of Full Authorization to Operate for all NOAA IT Systems (Certification &amp; Accreditation)</p> <p>Percent of Plan of Action Milestones (POA&amp;Ms) closed on time</p> <p>Percent of moderate/high impact systems with "top 5" fully implemented"</p> <p>Increase number of IT devices monitored by the Security Operations Center (SOC)</p> | High Performance Computing |



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| WORKFORCE EXCELLENCE | Develop and support a diverse, highly qualified workforce with the right skills in the right job to carry out the mission | 25. Recruit, develop and retain a high-performing, diverse workforce with the critical skills necessary for mission success, including growing the next generation of scientists and engineers. | Diverse and constantly evolving capabilities in NOAA's workforce | Workforce Management Office   | Percent of programs using comprehensive workforce plans and practices to recruit, develop, and retain top talent<br><br>Percent of the 80 day hiring model deadlines within the bureau span of control that are met   |                 |
|                      |   | 26. Create the best led Department in federal government by focusing on leadership development, accountability and succession planning  |  | Office of Education   | Number of Educational Partnership Program (EPP) and Hollings students hired by NOAA, NOAA contractors, other natural resource and science agencies at the Federal, State, local tribal levels, and academia<br><br>Number of students who have been trained and have received degrees in NOAA-mission related sciences, research technology, and education from an EPP Cooperative Science Center |                 |
|                      |   | 27. Provide an environment that empowers employees and creates a productive and safe workplace  | A productive and safe workplace                                  | Safety & Environmental Compliance Office<br><br>Civil Rights Office | Total recordable incident rate<br><br>Number of NOAA supervisors and employees who received EEO and diversity-related trainings   |                 |